Deloitte.





Haldimand County

2024 Resident Satisfaction Survey Report

December 2024

Disclaimer



This report was provided to summarize the 2024 Haldimand County Resident Satisfaction Survey.

Deloitte does not assume any responsibility or liability for losses incurred by any party because of the circulation, publication, reproduction, or use of this report contrary to its intended purpose. This report has been made only for the purpose stated and shall not be used for any other purpose. Neither this report (including references to it) nor any portions thereof (including without limitation the identity of Deloitte or any individuals signing or associated with this report, or the professional associations or organizations with which they are affiliated) shall be disseminated to third parties by any means or included in any document without the prior written consent and approval of Deloitte.

Our report and work product cannot be included, or referred to, in any public or investment document without the prior consent of Deloitte LLP. The analyses are provided as of December 16, 2024 and we disclaim any undertaking or obligation to advise any person of any change in any fact or matter affecting this analysis, which may come or be brought to our attention after the date hereof. Without limiting the foregoing, if there is any material change in any fact or matter affecting the referred to change, modify or withdraw the analysis.

Observations are made based on economic, industrial, competitive and general business conditions prevailing as at the date hereof. In the analyses, we may have made assumptions with respect to the industry performance, general business and economic conditions and other matters, many of which are beyond our control, including government and industry regulation. No opinion, counsel, or interpretation is intended in matters that require legal or other appropriate professional advice. It is assumed that such opinion, counsel, or interpretations have been, or will be, obtained from the appropriate professional sources. To the extent that there are legal issues relating to compliance with applicable laws, regulations and policies, we assume no responsibility, therefore. We believe that our analyses must be considered as a whole and that selecting portions of the analyses, or the factors considered by it, without considering all factors and analyses together, could create a misleading view of the issues related to the report. Amendment of any of the assumptions identified throughout this report could have a material impact on our analysis contained herein. Should any of the major assumptions not be accurate or should any of the information provided to us not be factual or correct, our analyses, as expressed in this report, could be significantly different.



Table of contents

4 Background and methodology	18 Customer service satisfaction
5 Screening questions	23 Value for services
7 Quality of life in Haldimand County	26 Demographics
13 Service satisfaction	29 Contact

Project background and methodology

Project Background

In their ongoing commitment to understanding their community, Haldimand County commissioned this study to monitor the priorities of their community members in 2024.

The objectives of the Resident Satisfaction Survey were to:

- Understand resident's rating of overall quality of life living in the County
- Understand sense of belonging, pride, community safety, and equity, diversity and inclusion measures in the county
- Prioritize issues and community outlook perspectives that require attention
- Uncover residents' satisfaction drivers and importance of current services, County initiatives, and planning priorities (this is achieved using our custom Derived Importance Methodology and Statistical Analysis techniques)
- Explore views on value for taxes, investment, financial allocation/ spending of resources
- Understand customer service contact preferences, satisfaction, and satisfaction drivers
- Compare 2024 results to 2022 Resident Satisfaction Survey results (comparisons for key metrics are included throughout this report).



Methodology

Telephone Survey

The telephone survey data was collected using Computer Assisted Telephone Interviews (CATI). Phone numbers were randomly dialed from a sample of landlines and cell phone numbers across Haldimand County. This sampling strategy ensured a representative sample, eliminating potential bias which could occur if residents were left to opt-in to the survey by themselves.

The telephone portion of the survey was conducted from September 19 to October 23, 2024. The survey had a high success rate, which lead to a total of 301 completed interviews over the survey period. The margin of error for the study was calculated at +/- 5.649% using a 95% confidence interval. Results were weighted to the exact proportions of the population by age and ward (Census 2021 Statistics Canada).

Online Survey

After the telephone survey was completed, an online survey was made available to all community members. The survey was open from October 7 to 20, 2024 and received 385 responses. This step ensured that residents who were not randomly selected for the scientific telephone survey had the opportunity to participate and share their thoughts on living in Haldimand County. The online survey results are displayed to provide a comparison of key metrics with the phone survey results. This allows for a comprehensive analysis of the data with widespread input. Questions that were exclusively in the online survey are included in this report to provide additional insights.





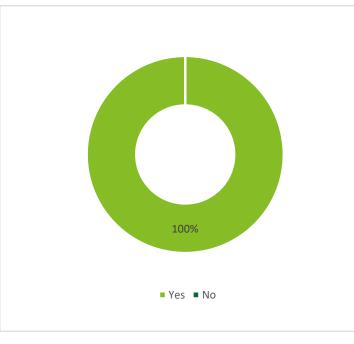
Screening questions

© Deloitte LLP and affiliated entities.

Screening questions



Q: To start, could you please confirm that you are a resident of the Haldimand County?



Q: Which of the following categories best describes your age:

32%

30-49

15%

18-29

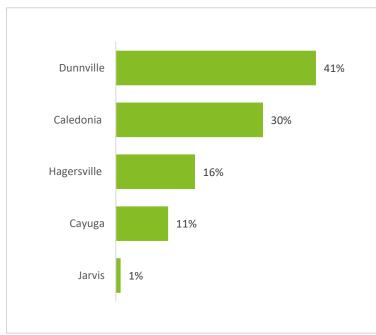
37%

50-69

16%

70 or older

Q: Which of the following would you consider to be your "home" community that you frequent the most?*



- This question was used to ensure respondents reside in Haldimand County.
- Please note, data has been weighted to match the population proportions of Haldimand County.
- Residents most commonly reported that they consider Dunnville (41%) to be their "home" community where they frequent the most for local shopping, appointments, etc.



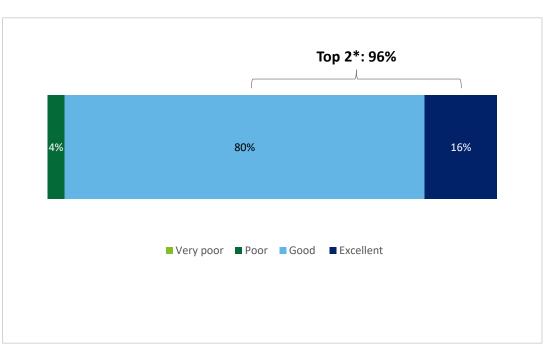


Haldimand County

Q: Please use three words to describe what you like most about living in Haldimand County?



Q: How would you rate the quality of life in the Haldimand County today?



- The words that were used most often by respondents to describe what residents like most about living in the county are shown above, with the words sized in proportion to the number of mentions.
- Residents most commonly used words like community, quiet, people, and small.

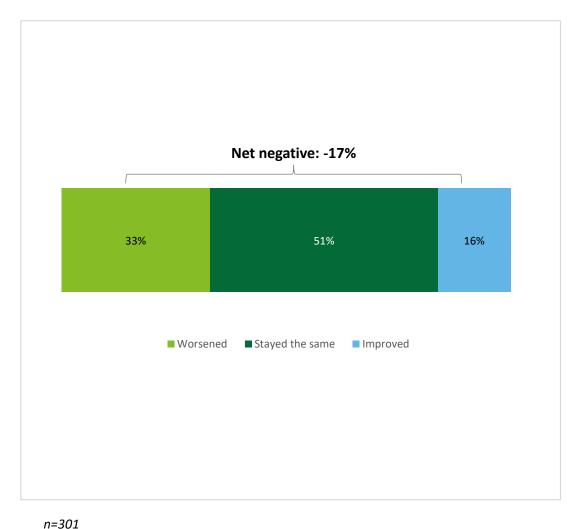
- 16% of residents rated the quality of life in the county as "Excellent", which is slightly lower than compared to 2022 (-3%).
- 80% of residents rated quality of life as "Good".

	2022	2024 Online
	Results	Survey
Top 2*	83%	87%
Very poor	2%	2%
Poor	15%	11%
Good	64%	72%
Excellent	19%	15%

*Top 2 includes the percentage of respondents who indicated quality of life was "Good" or Excellent".



Q: Do you feel that the quality of life in Haldimand County in the past 5 years has:

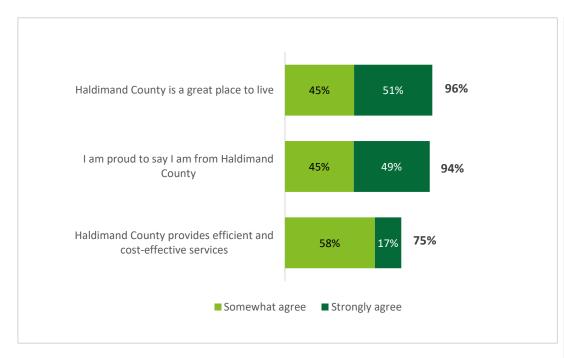


- 16% of residents reported that they felt quality of life in the county has improved in the past five years.
- Residents' sentiment about quality of life has stayed relatively consistent compared to the 2022 results.

	2022 Results	2024 Online Survey
Worse	36%	51%
Stayed the same	46%	41%
Improved	18%	8%
Net negative	-18%	-43%



Q: Please indicate the level of which you agree or disagree with the following statements:



- The vast majority of residents agreed Haldimand County is a great place to live (96%).
- 94% of residents also agreed they were proud to say that they are from Haldimand County.

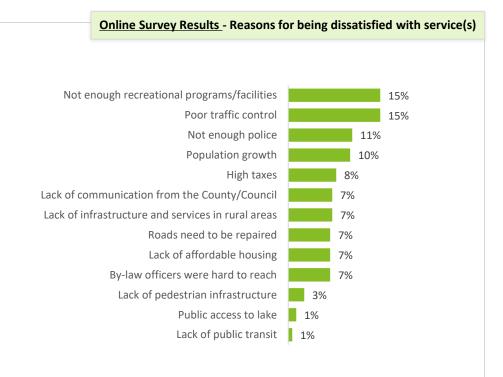
Statement	2022 Top 2* (Somewhat agree and strongly agree)	2024 Online Survey Top 2* (Somewhat agree and strongly agree)
Haldimand County is a great place to live	85%	86%
I am proud to say I am from Haldimand County	82%	86%
Haldimand County provides efficient and cost-effective services	64%	59%

*Top 2 includes the percentage of respondents who somewhat or strongly agreed.

Q: Please tell me how satisfied you are with each of the following quality of life factors related to living in the Haldimand County. For each item, please tell me if you are: Very Satisfied, Somewhat Satisfied, Somewhat Dissatisfied or Very Dissatisfied

Access to parks and greenspaces	35%	57%	92%
Welcoming and inclusive community	49%	40%	89%
Events and festivals	58%	30%	% 88%
Safe community	44%	42%	86%
Environmental protection	66%	17	'% 83%
K-12 education	59%	21%	80%
Overall cost of living	63%	14%	77%
Economic prosperity	60%	17%	77%
Recreational and cultural opportunities	59%	18%	76%
Cellular service and internet connectivity	41%	36%	76%
Accessibility of County facilities and infrastructure	54%	20%	73%
Availability of health and medical services	41%	29% 7	0%
Population growth	50%	19% 69	%
Pedestrian and cyclist infrastructure	56%	11% 679	%
Road networks and bridges	44%	23% 67 9	%
Availability of housing	54%	11% 65%	
Local amenities – entertainment, shopping dining	49%	15% 64%	
Ability to travel/transportation within the County	34% 20%	54%	
Housing that is affordable	39% 10%	49%	
Somewhat s	atisfied Very satisfied		

Residents were most satisfied with the access to parks and greenspaces (92%), followed by the welcoming and inclusive community in the county (89%) and events and festivals (90%).



 Residents from the online survey who were dissatisfied with services noted that there were not enough recreational programs/facilities (15%) and poor traffic control (15%).

n=300

Haldimand County

Priority Matrix

Derived Importance Methodology

Priority Matrix: Using respondents' satisfaction levels with various factors related to quality of life, a priority matrix was created using Deloitte's proprietary derived importance methodology. The Priority Matrix consists of three metrics:

- **Performance:** The percentage of respondents who were somewhat or very satisfied with a given attribute.
- Level of Importance: A statistical measure using a machine learning algorithm to determine the strength of the relationship between the attribute and respondents' overall rating with quality of life in the county. Attributes with a high importance tend to matter greatly to respondents.
- Priority rank: This was determined for each attribute based on high levels of importance and low levels of performance. Top priorities are factors where there is opportunity for improvement from respondents' satisfaction, and any improvements made would be likely to have a big impact on their overall rating of quality of life.

Factor	Performance	Importance	Priority Rank
Housing that is affordable	49%	8.7	1
Ability to travel/transportation within the County	54%	7.6	2
Pedestrian and cyclist infrastructure	67%	9.4	3
Local amenities – entertainment, shopping dining opportunities, and places to visit	64%	8.3	4
Availability of housing	65%	7.9	5
Road networks and bridges	67%	7.0	6
Population growth	69%	6.7	7
Cellular service and internet connectivity	76%	7.9	8
Accessibility of County facilities and infrastructure	73%	7.0	9
Availability of health and medical services	70%	6.1	10
Recreational and cultural opportunities	76%	6.7	11
Overall cost of living	77%	6.7	12
K-12 education	80%	7.2	13
Economic prosperity	77%	6.3	14
Environmental protection	83%	5.6	15
Safe community	86%	6.5	16
Welcoming and inclusive community	89%	7.2	17
Events and festivals	88%	6.7	18
Access to parks and greenspaces	92%	5.4	19

• Using Deloitte's proprietary derived importance methodology, it was found that the top priorities for residents related to quality of life in the county include affordable housing, the ability to travel/transportation within the county, pedestrian and cyclist infrastructure, and local amenities.

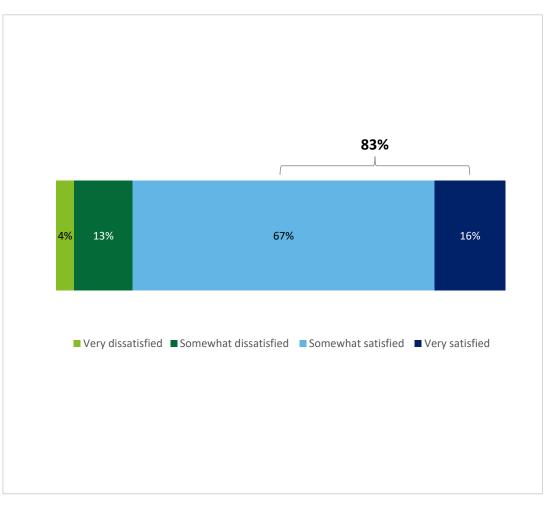




© Deloitte LLP and affiliated entities.



Q: Overall, how satisfied with the quality of services provided by Haldimand County today?



- 83% of residents were satisfied with the quality of services provided by Haldimand County.
- Only 4% of respondents reported that they were very dissatisfied.



Q: How satisfied are you with each of the following services:

Fire se Library bra Garbage coll Paramedic se Parks and trails mainter Recreation facility mainter Forestry mainter Arena prog Waterfront public s Police se Sidewalk and streetlight mainter Water and waste water se Road mainter Building permits and inspe Communications on County se Tourism se By-Law enforce Traffic manage Aquatic prog Community/Social ho Mus Land use and community pla

Fire services	37%	61%	98%
ary branches	38%	60%	97%
ge collection	30%	66%	96%
edic services	43%	52%	95%
maintenance	60%	34%	93%
naintenance	59%	31%	91%
naintenance	71%	1	9% 90%
na programs	53%	37%	90%
Camps	68%	189	87%
oublic spaces	55%	29%	83%
lice services	54%	30%	83%
naintenance	50%	31%	80%
ater services	48%	30%	77%
naintenance	58%	17% 7	5%
l inspections	60%	12% 73	%
unty services	56%	16% 72	%
rism services	53%	19% 72	%
enforcement	56%	13% 69 %	6
nanagement	36%	30% 66%	
tic programs	54%	11% 65%	
ocial housing	54%	10% 64%	
Museums	42%	22% 64%	
nity planning	47%	7% 54%	
Somewhat	satisfied Very sat	isfied	

- Residents were most satisfied with fire services (98%), library branches (97%), and garbage collection (96%).
- Residents were least satisfied with land use and community planning (54%).

			Results Comparison
Statement	2024 Top 2* (Somewhat and very satisfied)	Change from 2022	Difference from Online Results
Fire services	98%	+ 3 PP	+ 5 PP
Library branches	97%	+ 2 PP	+ 5 PP
Garbage collection	96%	+ 10 PP	+ 7 PP
Paramedic services	95%	+ 1 PP	+ 4 PP
Parks and trails maintenance	93%	+ 16 PP	+ 14 PP
Recreation facility maintenance	91%	+ 9 PP	+ 13 PP
Forestry maintenance	90%	+ 19 PP	+ 18 PP
Arena programs	90%	+ 2 PP	+ 10 PP
Camps	87%	+ 3 PP	+ 17 PP
Waterfront public spaces	83%	+ 15 PP	+ 19 PP
Police services	83%	+ 28 PP	+ 26 PP
Sidewalk and streetlight maintenance	80%	+ 8 PP	+ 8 PP
Water and waste water services	77%	- 1 PP	+ 3 PP
Road maintenance	75%	+ 16 PP	+ 19 PP
Building permits and inspections	73%	+ 16 PP	+ 21 PP
Communications on County services	72%	+ 10 PP	+ 14 PP
Tourism services	72%	- 6 PP	+ 1 PP
By-Law enforcement	69%	+ 16 PP	+ 21 PP
Traffic management	66%	- 5 PP	+ 25 PP
Aquatic programs	65%	+ 19 PP	+ 25 PP
Community/Social housing	64%	+ 30 PP	+ 29 PP
Museums	64%	- 27 PP	- 9 PP
Land use and community planning	54%	+ 17 PP	+ 18 PP

*Top 2 includes the percentage of respondents who were somewhat or very satisfied.



Priority Matrix

Derived Importance Methodology

Priority Matrix: Using respondents' satisfaction levels with various factors related to quality of life, a priority matrix was created using Deloitte's proprietary derived importance methodology. The Priority Matrix consists of three metrics:

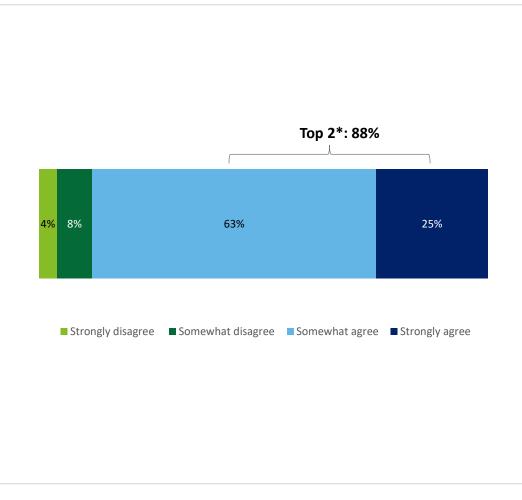
- Level of Importance: A statistical measure using a machine learning algorithm to determine the strength of the relationship between the attribute and respondents' overall satisfaction with services in the county. Attributes with a high importance tend to matter greatly to respondents.
- **Performance:** The percentage of respondents who were somewhat or very satisfied with a given attribute.
- Priority rank: This was determined for each attribute based on high levels of importance and low levels of performance. Top priorities are factors where there is opportunity for improvement from respondents' perspectives, and any improvements made would be likely to have a big impact on their overall satisfaction with services.

Factor	Performance	Importance	Priority Rank
Community/Social housing	64%	9.4	1
Museums	64%	6.8	2
Communications on County services	72%	8.6	3
Traffic management	66%	6.8	4
Aquatic programs	65%	6.1	5
By-Law enforcement	69%	6.6	6
Building permits and inspections	73%	7.1	7
Water and waste water services	77%	7.9	8
Road maintenance	75%	6.6	9
Tourism services	72%	5.5	10
Police services	83%	7.6	11
Sidewalk and streetlight maintenance	80%	6.3	12
Waterfront public spaces	83%	6.8	13
Camps	87%	5.3	14
Recreation facility maintenance	91%	6.8	15
Arena programs	90%	5.3	16
Forestry maintenance	90%	5.0	17
Land use and community planning	54%	1.0	18
Parks and trails maintenance	93%	6.1	19
Paramedic services	95%	5.3	20
Garbage collection	96%	4.8	21
Library branches	97%	7.6	22
Fire services	98%	4.8	23

• Using Deloitte's proprietary derived importance methodology, it was found that the top priority services were community/social housing, museums, and communications on County services.



Q: To what extent do you agree or disagree that Haldimand County programs and services are inclusive?



- 88% of residents were satisfied with the quality of services provided by Haldimand County.
- Only 4% of respondents who strongly disagreed.

	2024 Online Survey
Top 2*	85%
Strongly disagree	4%
Somewhat disagree	11%
Somewhat agree	57%
Strongly agree	28%

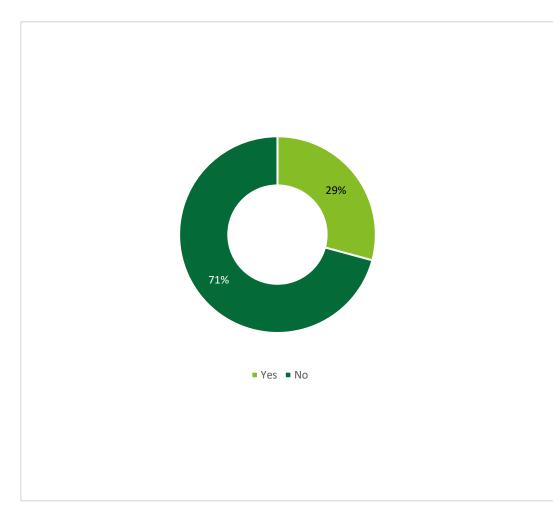




© Deloitte LLP and affiliated entities.

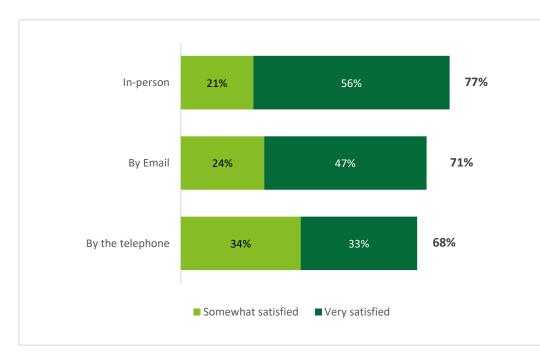


Q: Have you reached out to customer service in Haldimand County in the past 12 months?



• The majority of residents reported they had not reached out to customer service in Haldimand County in the past 12 months.

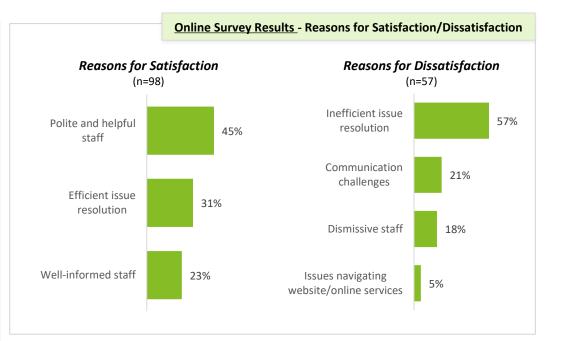




Please note this question was only asked to respondents who reported that they have reached out to customer service in the past 12 months.

• Residents were most satisfied with their in-person interactions (77%).

	% Satisfied		
	2022	2024 Online	
	Results	Survey	
In-person	88%	77%	
By email	85%	70%	
By the telephone	88%	62%	



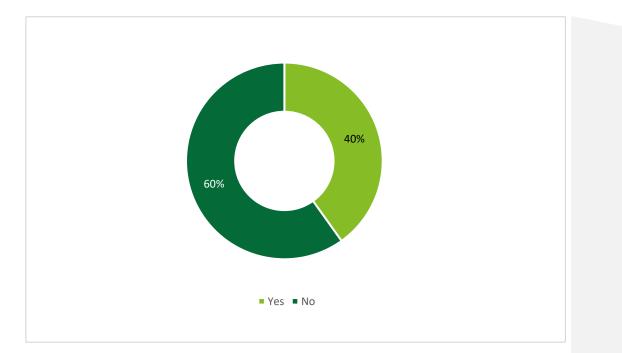
- Almost half of all online respondents who were satisfied with their most recent interaction reported that it was because of the polite and helpful staff (45%).
- 57% of respondents who were dissatisfied with their most recent interaction reported that it was due to inefficient issue resolution.

(Open text responses, coded)

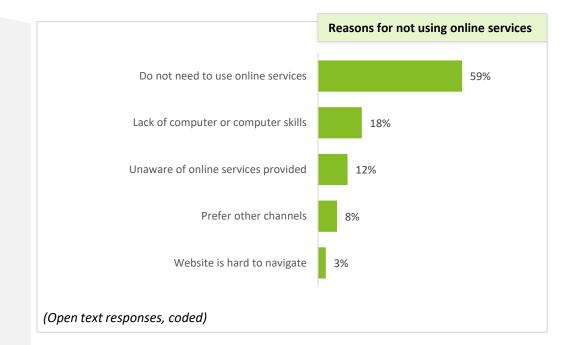
Count



Q: Do you use the online services provided by Haldimand County?



• 60% of residents reported they did not use online services provided by Haldimand County.

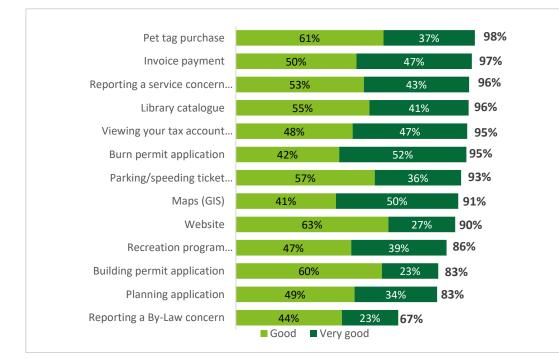


- Residents who reported they did not use online services were asked why not.
- 59% of residents reported they do not use online services as they don't have a need to.

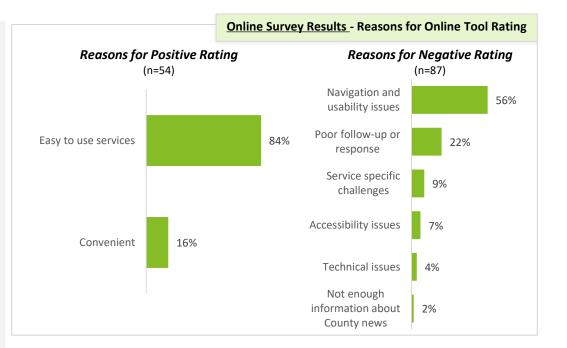
n=174



Q: Please rate your experience using online tools or forms provided by Haldimand County:



- Please note this question was only asked to respondents who have used online services provided by the County.
- Generally, residents gave high ratings for the online tools they have used with only one that has a rating lower than 83%.
- Reporting by-law concern was the tool that had the lowest rating (67%).

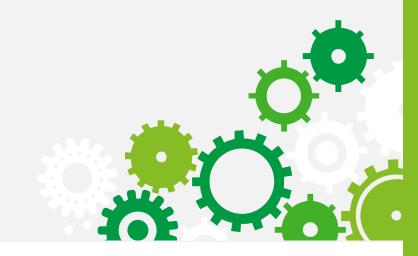


- Most online respondents who were gave good ratings for the online tools reported it was because the tool or service was easy to use (84%).
- More than half of all online respondents who were gave poor ratings for the online tools reported it was because of navigation and usability issues (56%).

(Open text responses, coded)



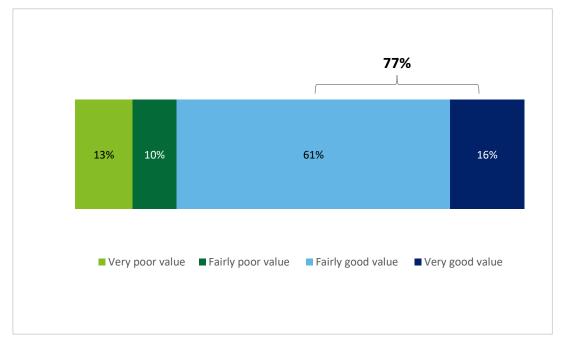
Value for services



Value for services

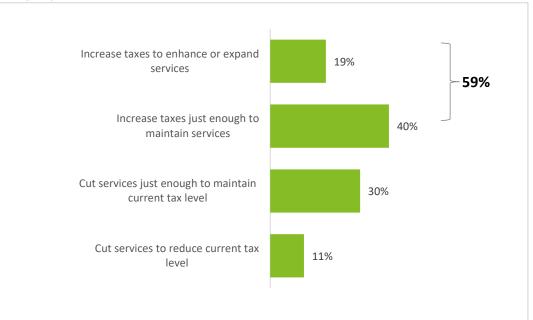


Q: Thinking about all the programs and services you receive from Haldimand County; for your tax dollars would you say that overall, you get...?



• Three quarters of all residents felt that they get at least fairly good value for their tax dollars, with 16% who felt they get very poor value.

Q: Faced with increased costs, the County must balance taxation and service delivery levels. To deal with this situation, which one of the following options would you like Haldimand County to pursue?

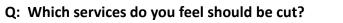


 More than half of residents felt that taxes should be increased to at least maintain current services (59%).

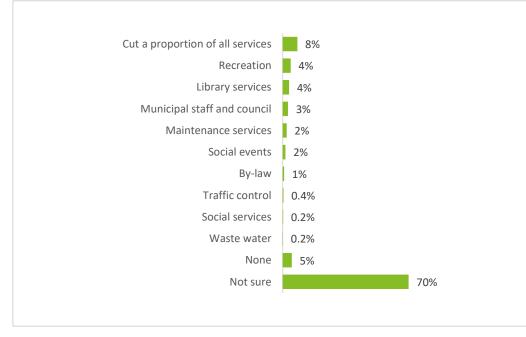
Survey Results
63%
24%
39%
24%
12%

Value for services



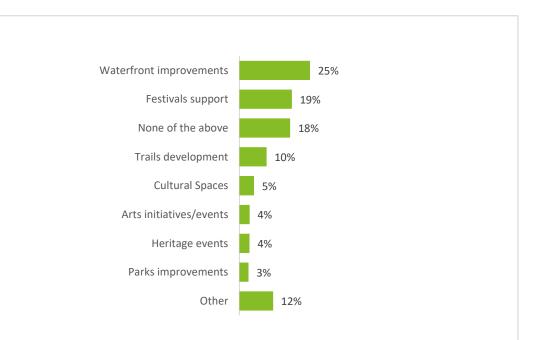


(Open text responses, coded)



- This question was only asked to respondents who indicated they would prefer taxes to be cut.
- The vast majority of respondents were unsure of which services should be cut.

Q: Which, if any, of the following investments do you think Haldimand County should focus on to attract out of town visitors?



- Residents most commonly indicated that investments should be made to waterfront improvements (25%) and festivals support (19%) to attract out of town visitors.
- Other responses include traffic, roads, and public transportation.

n=301



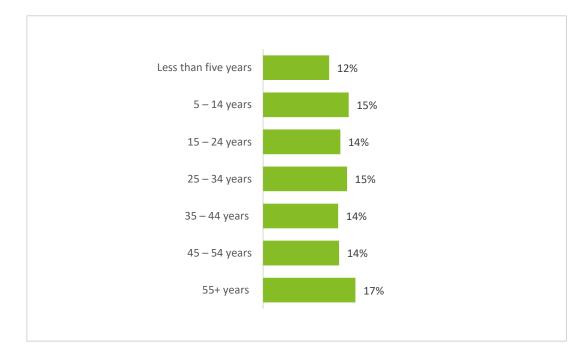
Demographics

© Deloitte LLP and affiliated entities.

Demographics

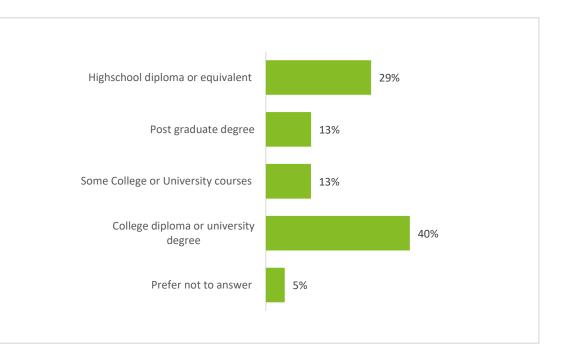


Q: How long have you lived in the Haldimand County?



• The majority of residents have lived in the County for more than 15 years (73%).

Q: What is the highest level of education you have completed?

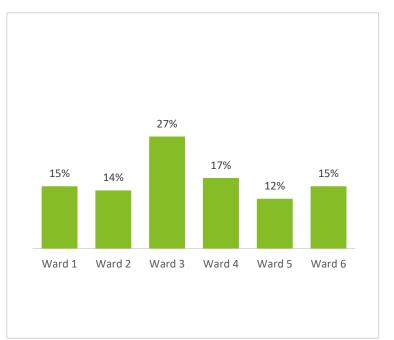


• 40% of respondents have a college diploma or university degree.

Demographics

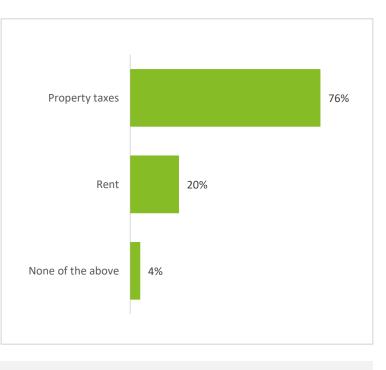


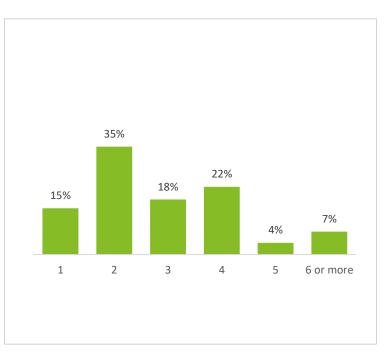
Q: What ward of Haldimand County do you live in?





Q: How many people are in your household?





- The survey results were weighted to the proportions of the population by ward.
- 76% of respondents reported that they were responsible for paying property taxes, with 20% who paid rent.
- Most respondents reported that they have between one and three people in their household (67%).

Deloitte.

About Deloitte LLP

Deloitte is the brand under which tens of thousands of dedicated professionals in independent firms throughout the world collaborate to provide economic development expertise, strategic planning, market research, audit, consulting, financial advisory, risk management and tax services to clients. We have more than 225,000 professionals in 47 member firms in 150 countries. It has operated since 1845. Deloitte LLP is the Canadian member firm of this global network and has several offices across Canada, including Toronto, Vaughan, Burlington, Ottawa, Calgary, Edmonton, Halifax, Montreal, and Vancouver.

Deloitte's Market Research Capabilities

In 2017, we established a Market Research and Analytics Division. The division is focused on gathering local market intelligence. The statistically reliable data from businesses, consumers, and citizens is gathered and analyzed with methods that ensure applicability to strategy and action planning. Bringing these capabilities in-house has positioned us to better integrate the latest market research innovations into our work, and to provide the most diverse array of market intelligence supports for our clients.



Contact

Chris Bandak Economic Advisory, Managing Director

cbandak@deloitte.ca

🕓 +1 (416) 607-6747

Simon Webb Economic Advisory, Manager

swebb@deloitte.ca

🕓 +1 (613) 299-3776

Ivana Bjelakovic Economic Advisory, Analyst

ibjelakovic@deloitte.ca